

# **St George Rowing Club Limited**

**ABN 15 318 390 356**

**Annual Report - 31 March 2017**

**St George Rowing Club Limited**

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**31 March 2017**

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## **PRESIDENT'S REPORT 2017**

Dear members,

St George Rowing Club has another successful year. First of all, however, I would like to put on record on behalf of all members of the Club, and in fact also on behalf of the entire rowing community, that we were saddened with the passing of the late Allan Pollock. Allan had been with the Club for over 35 years and had a very successful rowing record. Significantly, he was an Olympian, a reserve on the silver medalist team of Men's Quad Scull at the 1984 Los Angeles Olympic Games. Other achievements included representing Australia in the 1983 World Championships and a multiple medalist at the National Championships as well as the Australian Masters. He was a Life Member of our Club and served as Vice-captain and member of the Board of Directors.

In terms of financial performance for the Club, net profit declined from \$299,018 to \$77,477. This was primarily due to a decrease in gaming machine takings combined with an increase in employee benefit expenses. The good on-going trading conditions will see next year profit improved significantly. Net assets and net cash at the end of the financial year, however improved by 3.3% and 54.8% respectively. Overall, the Club is in a strong financial position. On behalf of the Board of Directors, I congratulate the management and his team for their continued and committed hard work.

This year mark the Clubs' 60th anniversary. To have been able to sustain for such a long time, I must also thank our members for their continued patronage at the Club. There will be new furniture in the members' lounge area, arriving just in time for our 60th birthday celebration. The growing community at Wollli Creek means that we have more new members from a diverse background. The Club upholds the community spirit of socially inclusiveness and everyone is welcome to the Club.

At our core, the existence of Rowers on Cooks River is our support of the community based rowing activities which is based at Como. Yet again, the past year had seen another busy and exceptionally successful regatta season for the Club. The rowers were prominent at every level with success at the State and National Championships. To the rowers, the committee members, the volunteers and the schoolboys from Cranbrook who have joined the Club, I say thank you for your effort and time that you have contributed throughout the year.

We acknowledge that rowing is an expensive sport, and our engagement with this community based activity will always be balanced with sustaining the long term financial viability of the Club. There will be various capital expenses in boats renewal and boatshed improvement to ensure our support to the larger community as part of the objective of us being a not-for-profit organization.

We continued to collaborate with community groups and schools as part of our corporate social responsibility. In addition to rowing, we also provided sponsorships to other community-based sporting activities and provided training opportunities to the school with the facilities at Wollli Creek. This will ensure that we are committed to be relevant to the bigger community. Partnerships with schools and community based watersport clubs continued, including rowing of Cranbrook and Ascham Schools and St George Kayaking Club.

The Board of Directors and our senior staff managers continue to upgrade our skills and attended the Club's NSW mandatory training. Not only new knowledge were acquired, it also aligned the Board of Directors and senior staff managers as one team.

I like all of us to welcome our new Secretary Manager, Lyndal Talarico, who has extensive experiences in marketing and operation of the Club. I am confident that Lyndal will bring new changes to the ambience at the Club and continue to ensure that the Club will improve in the years to come. Together with several new staff and chefs at the Rowers, the Club will continue to ensure better services.

I would like to take this opportunity to acknowledge the long service and contribution of our ex General Manager, Tony Lycakis. Tony had been with the Club for 27.4 years and I would like to say thank you and wish him well in his future endeavours.

In line with the review of the overall strategic plan for the Club, the Board has recommended to appoint Bishop Collins Audit Pty Ltd as the new auditor. A Special General Meeting was held on Thursday, 11 May 2017 where this appointment was officially approved. I like to thank Paul Cheeseman and his team for their auditing work in the past years.

Finally, thank you to my fellow directors who have volunteer their time and effort to provide guidance and governorship. To Helen Anderson who resigned from the Board of Director, I would like to personally say a big thank you for being the Vice President on the Board. Many of us will miss her tireless effort every week in conducting the raffle draw. She has been with the Club for 23 years and a Life Member. I wish her well in her retirement. To the management and the staff at the Rowers, your hard work is highly appreciated and I thank you for being a part of the team.

The AGM will be held at the Rowers in Wolli Creek on Sunday, 25 June 2017 starting at 11.00am. I would like to invite all members to attend and looking forward to meeting you at the AGM.

Stephen Irons  
President, St George Rowing Club

## 2017 CAPTAINS REPORT

I am pleased to report St. George Rowing Club came 5<sup>th</sup> (out of more than 50 clubs) in the NSW Rowing Association (NSWRA) Premiership Shield. Although this result is a little disappointing compared to last season, it is still outstanding considering we competed at less regattas and had significantly fewer competitive rowers than last year.

Off the water, the boatshed committee has again focused on maintaining the boatshed fleet in good racing and training condition. With an aging fleet this has been an issue for the last couple of seasons and a constant effort is required to ensure we get maximum use out of all our assets.

We replaced four coaching tinnies and their trailers which had reached the end of their life. As well, boatshed members also designed and installed additional racking to store two eights and allow extra boats to remain rigged for ready use.

On the water St. George had a successful 2016/2017 season. Key highlights were:

- In November 2016, St. George sent three eights to Melbourne to compete in the annual Head of the Yarra, which is a race just for eights. This event has grown significantly in the last 4-5 years, with 255 crews from all over Australia and New Zealand competing in the 8.6km time trial on the Yarra River. Our men's Masters H eight (ie. crew average age is between 70-74) came 6<sup>th</sup>, our mixed Masters E eight (ie. crew average age is between 55-59) came 5<sup>th</sup> and our mixed Masters C eight (ie. crew average age is between 43-49) came 4<sup>th</sup>. It should be mentioned this mixed crew, with 4 men and 4 women, was coxed by our President who had *just one* notable collision on the course – thanks Stephen!
- We won 6 gold, 5 silver and 2 bronze medals at the NSW Sprint Championships raced over 500m in December 2016. Congratulations to Becky Bates and Elyse Niall who both won 3 gold medals. Also 2 gold medals to Andrea Cooze and Amanda Behrendt and 1 gold medal to Sue Robinson, Kate Burke, Omar El Rashidi and Lachlan Dunn.
- In January 2017 at Taree we had 27 firsts, 30 seconds and 22 thirds over the two and half day regatta. 60 St. George rowers competed at Taree, including 15 boys from Cranbrook School. 50 rowers earned points for our club by finishing 1<sup>st</sup>, 2<sup>nd</sup> or 3<sup>rd</sup>. Omar El Rashidi, Oliver Gorman, James Hunt, Elisa Sfara, Jack Henderson, Thomas Murray, Nick Stavrinou won 3 races each. Julian Da Ros, Kurt Armstrong, Stephen Irons, Becky Bates, Kate Burke, Elyse Niall, Carmen Pollock, Mitchell Caponas, Jack Lees, Louis Marr, Jack McCaffery, Stefen O'Neill and Thomas Reed all won 2 races. A definite highlight was the successful mixing of Cranbrook boys with Como rowers in grade events and the willingness of everyone to participate as one group.
- In April 2017 we had the Edward Trickett NSW Grade Championships. Once again the club performed admirably winning 3 gold, 6 silver and 3 bronze medals. 21 out of 32 competitors returned with a medal and the club won a medal in every boat classification except the pair. Unfortunately, our club did not retain the Trickett Cup for most points over the two day regatta. However, there were many notable highlights like winning the womens and mens D grade quad scull. Congratulations to Ellyn Featherstone, Abbey Featherstone, Jacqui Pollock, Lisa Matthews, Alan Robertson, Dylan Heal, Lachlan Dunn and Omar El Rashidi.



Our men also performed with great success. A notable highlight was gold in the Mens C grade quad scull, where Oliver Gorman, Julian Da Ros, Kurt Armstrong and James Hunt beat very strong crews from Newcastle Grammar, Leichhardt and Glebe to win by almost 3 seconds. All 4 men won further medals in the B and C grade double scull, B grade coxless four and B grade quad scull. James Hunt finished the regatta with four silver medals after he also raced in the D grade eight – a tremendous effort!

- In May 2017 the club competed in the NSW Masters State Championships at SIRC (Sydney International Rowing Centre). We had a total of 20 rowers compete over the two day event. Our youngest competitor was 40 and the oldest was 81. All 20 rowers collected medals competing in all boat categories. Overall St.George collected 11 gold, 10 silver and 3 bronze medals. A special mention to Amanda Behrendt who medalled in 6 events as well as Andrea Cooze and Steve Harrison who medalled in 5 events.
- In May 2017, 10 St.George rowers will be competing at the Australian Masters Championships in Victoria. There are high hopes this team will do well and good luck to Andrea Cooze and Amanda Behrendt who will race in the sky blue for NSW in the Masters Women's Interstate Quad Scull.

Overall the club achieved 82 firsts, 95 seconds and 67 thirds this season, which is an outstanding achievement from just 86 competitors.

Finally, to operate a successful boat-shed requires input from many individuals. Thanks must go to the committee and all coaches for their efforts throughout the year. Also, to the many volunteers, parents and supporters who have helped out at critical times - thank you. Your efforts translate into good results on the water for all our competitors.

Steve Harrison  
Captain

## **SECRETARY MANAGER'S REPORT**

Dear Members,

I am very excited to announce the purchase of our new main lounge furniture due to arrive in August, to coincide with our 60<sup>th</sup> birthday celebrations.

With the employment of both our new head and sous chef, we will be launching our new casual dining space 'Mint' with an improved food offering from paddock to plate, actively promoting fresh food. Aligned with the new menu will be a change in food service on the frontline. The current buzzer system will be made redundant and replaced with table service for food delivery.

Future food projects will also include a pop up degustation restaurant to further utilise our function spaces along with summer food stations on the terrace.

We are raising the level of service for our gaming lounge patrons with the implementation of a pager system to enable customers to be serviced with food and beverages whilst in the gaming lounge.

We are mindful of the rapid population increase in Wollie Creek and are continually revising our marketing strategies to increase our exposure and attract new members.

During the year we will be increasing our membership benefits within the club as we have moved away from the Club Rewards program. This will resinate in more member driven promotions through both food and beverage.

Congratulations to our rowers in their ongoing achievements over the past year. It's widely acknowledged in the rowing community that our club is a high achiever based on our number of athletes.

Although we are not currently engaged in rowing at Wollie Creek we are looking towards a novice program to be used as a stepping stone to join our competitive rowing elite at Como.

I'd like to commend the following employees of our senior management team, Dimitra Kiriakopoulos, Ann Pi and Tatiana Bojanowska for their ongoing support and commitment to their roles.

To our supervisors and front line staff many thanks for your tireless efforts in delivering excellent customer service to our members.

To all of our members we value and appreciate your ongoing support and patronage to our club.

To the President Stephen Irons and the board, thank you for the opportunity to be involved in such a wonderful venue and I look forward to working with you all towards the future success of the club, aligned with our strategic plan. Your encouragement and progressive mindset has certainly united the entire team.

Lyndal Talarico  
**Secretary Manager**

**St George Rowing Club Limited**  
**Directors' report**  
**31 March 2017**

The directors present their report, together with the financial statements, on the Club for the year ended 31 March 2017.

**Information on directors**

Name: Stephen Irons  
Title: President  
Qualifications: Facility Manager  
Experience and expertise: Director since June 1999 (17 years)

Name: Helen Anderson  
Title: Vice President  
Qualifications: Retired  
Experience and expertise: Director since March 1994 (23 years) - resigned 23/12/2016

Name: Steven Harrison  
Title: Captain  
Qualifications: Chemical Engineer  
Experience and expertise: Director since June 2009 (7 years)

Name: Allan Pollock  
Title: Vice Captain  
Qualifications: Retired  
Experience and expertise: Director since June 2009 (7 years) - resigned 19/11/2016

Name: Anthony McKinlay  
Title: Director  
Qualifications: Retired  
Experience and expertise: Director since June 2004 (12 years)

Name: Nick Nesevski  
Title: Director  
Qualifications: Air Service Operator  
Experience and expertise: Director since June 2009 (7 years)

Name: John Vincent  
Title: Director  
Qualifications: Retired  
Experience and expertise: Director since June 2015 (2 years)

**Meetings of directors**

The number of meetings of the Club's Board of Directors ('the Board') held during the year ended 31 March 2017, and the number of meetings attended by each director were:

	Full Board	
	Attended	Held
Stephen Irons	10	11
Helen Anderson	8	9
Steven Harrison	11	11
Allan Pollock	3	8
Anthony McKinlay	11	11
Nick Nesevski	6	11
John Vincent	7	11

Held: represents the number of meetings held during the time the director held office.



**St George Rowing Club Limited**  
**Directors' report**  
**31 March 2017**

**Membership**

The Club is a company limited by guarantee and is without share capital. The number of members as at 31 March 2017 and the comparison with last year is as follows:

The Club currently has 1,940 members in 2017 (2016:1,740).

**Members' Limited Liability**

In accordance with the constitution of the Club, every member of the Club undertakes to contribute an amount limited to \$20 per member in the event of the winding up of the company during the time that he/she is a member or within one year thereafter. The total liability in the event of winding up is \$38,800 (2016: \$34,800).

**Operating Results**

The surplus of the Club for the financial year after providing for income tax amounted to \$74,447 (2016: surplus of \$299,018).

**Objectives**

The club's objectives are to continue to promote and participate in amateur rowing and provide a comfortable atmosphere and facilities for members and visitors to enjoy through the sustainable management of a Registered Club business.

**Short term**

- To manage the Club's revenue to ensure the ongoing financial viability of the Club for the benefit of all members and community stakeholders;
- To maintain modern facilities, services and amenities for the benefit of the local community;
- To ensure ongoing legislated compliance and best practice principles; and
- To support the competitive and social endeavours of amateur rowers and local sports.

**Long term**

- Continual improvement of the Club's business to provide a sustainable local community resource;
- To maintain the Club as an integral part of the local community; and
- To provide continuing support for the community by ensuring ongoing employment, investment in facilities and direct contributions to not-for-profit community organisations.

**Strategy for achieving the objectives**

- To conduct and implement a strategic plan to ensure the objectives are achieved;
- Forecasting and measuring income and expenditure expectations based on prior results and identified industry and local trends;
- Ongoing investigation to other opportunities to strengthen the Club's financial position;
- Providing members and guests with a range of activities to foster participation;
- Regular training, attendance at industry seminars and on line learning for Board and management; and
- Maintaining relationships with local community organisations.

**Key performance indicators**

- Monthly review of financial performance to forecast expectations and prior year results;
- Monthly review of departmental results to verified industry and regional results where available;
- Monthly review of membership growth; and
- Regular meetings with local community groups.

**St George Rowing Club Limited**  
**Directors' report**  
**31 March 2017**

**Principal activities**

The principal continuing activities of the Club during the year consisted of the promotion of and participation in the sport of amateur rowing, sailing and the operations of a registered club. No changes in these operations occurred during the year.

**How these activities assist in achieving the objectives**

The Principal activities of the club are aligned with the short and long term objectives.

**Environmental issues**

The Directors believe the Club has complied with all significant environmental regulation under a law of commonwealth or of a state or territory.

**Indemnifying officer or auditor**

During the year, the Club effected a Directors and Officer's liability policy. The insurance policy provides cover for the Directors named in this report, the company secretary, officers and former Directors and officers of the Club.

The policy prohibits the disclosure of the nature of the indemnification and the insurance cover, and the amount of the premium.

No indemnities have been given or insurance premium paid, during or since the end of the financial year, for any person who is or has been an auditor of the company.

**Auditor's independence declaration**

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is set out immediately after this directors' report.

This report is made in accordance with a resolution of directors, pursuant to section 298(2)(a) of the Corporations Act 2001.

On behalf of the directors



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Stephen Irons  
Director

23 May 2017



Unit 1, 1 Pioneer Avenue  
PO Box 3399  
Tuggerah NSW 2259

T: (02) 4353 2333  
F: (02) 4351 2477

e: [mail@bishopcollins.com.au](mailto:mail@bishopcollins.com.au)

Suite 1, Level 11  
49-51 York Street  
Sydney NSW 2000

T: (02) 9262 4420  
F: (02) 9262 4739

w: [www.bishopcollins.com.au](http://www.bishopcollins.com.au)

## **BISHOP COLLINS AUDIT PTY LTD**

ABN: 98 159 109 305

### **INDEPENDENT AUDITOR'S DECLARATION TO THE MEMBERS OF ST GEORGE ROWING CLUB**

We hereby declare that to the best of our knowledge and belief during the year ended 31 March 2017, there have been:

- (i) no contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

**Name of Firm**

Bishop Collins Audit Pty Ltd  
Chartered Accountants

**Name of Registered Company Auditor**

  
\_\_\_\_\_  
Martin Le Marchant

**Auditor's Registration No.**

431227

**Address**

Unit 1, 1 Pioneer Avenue, Tuggerah NSW 2259

**Dated**

23 May 2017



CHARTERED ACCOUNTANTS  
AUSTRALIA • NEW ZEALAND

LIABILITY LIMITED BY A SCHEME APPROVED UNDER THE PROFESSIONAL STANDARDS LEGISLATION



Unit 1, 1 Pioneer Avenue  
PO Box 3399  
Tuggerah NSW 2259

T: (02) 4353 2333  
F: (02) 4351 2477

e: [mail@bishopcollins.com.au](mailto:mail@bishopcollins.com.au)



## BISHOP COLLINS AUDIT PTY LTD

ABN: 98 159 109 305

Suite 1, Level 11  
49-51 York Street  
Sydney NSW 2000

T: (02) 9262 4420  
F: (02) 9262 4739

w: [www.bishopcollins.com.au](http://www.bishopcollins.com.au)

### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ST GEORGE ROWING CLUB LIMITED

#### Qualified Opinion

We have audited the accompanying financial report of St George Rowing Club Limited ('the Club') which comprises the statement of financial position as at 31 March 2017, statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year ended on that date, notes comprising a summary of significant accounting policies and other explanatory information and the Directors' Declaration.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial report of St George Rowing Club Limited is in accordance with the *Corporations Act 2001*, including:

- (i) giving a true and fair view of the Club's financial position as at 31 March 2017 and of its performance for the year ended on that date; and
- (ii) complying with Australian Accounting Standards – Reduced Disclosure Requirements (including the Australian Accounting Interpretations) and the *Corporations Regulations 2001*.

#### Basis for Qualified Opinion

The financial report for the year ended 31 March 2016 of St George Rowing Club Limited was audited by another auditor whose report dated 17 May 2016 expressed an unqualified opinion on that financial report. In conducting the audit for the year ended 31 March 2017, we were unable to obtain sufficient appropriate audit evidence in respect of comparatives and opening statement of financial position balances in the financial report. Since opening statement of financial position balances enter into the determination of the financial performance and cash flows, we were unable to determine whether adjustments might have been necessary in respect of the income for the year reported in the statement of profit or loss and other comprehensive income and the net cash flows from operating activities reported in the statement of cash flows.

#### Directors' Responsibilities for the Financial Report

The Directors of the Club are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure Requirements and the *Corporations Act 2001*, and for such internal control as the Directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Directors are responsible for assessing the Club's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Club or to cease operations, or have no realistic alternative but to do so.



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## Auditor's Responsibilities for the Audit of the Financial Report


Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Club's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting in the preparation of the financial report. We also conclude, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Club's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the disclosures in the financial report about the material uncertainty or, if such disclosures are inadequate, to modify the opinion on the financial report. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Club to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

<b>Name of Firm</b>	Bishop Collins Audit Pty Ltd Chartered Accountants
<b>Name of Registered Company Auditor</b>	 Martin Le Marchant
<b>Auditor's Registration No.</b>	431227
<b>Address</b>	Unit 1, 1 Pioneer Avenue, Tuggerah NSW 2259
<b>Dated</b>	23 May 2017

**St George Rowing Club Limited**  
**Statement of profit or loss and other comprehensive income**  
**For the year ended 31 March 2017**

	Note	2017 \$	2016 \$ Restated
<b>Revenue</b>	5	4,103,850	4,014,969
Other income	6	3,534	4,681
<b>Expenses</b>			
Raw materials and consumables used		(820,900)	(742,854)
Entertainment, marketing and promotional costs		(194,191)	(239,723)
Consultancy fees		(96,282)	(76,505)
Employee benefits expenses		(1,354,156)	(1,211,386)
Poker machine licences and taxes expense		(198,891)	(230,012)
Depreciation and amortisation expense		(380,068)	(333,815)
Occupancy expenses		(117,029)	(110,476)
Doubtful debts expense		(26,501)	-
Loss on disposal of assets		-	(2,866)
Insurance expenses		(48,744)	(53,932)
Motor vehicle expenses		(11,460)	(10,046)
Membership expenses		(31,881)	(29,905)
Rowing expenses		(11,384)	(13,764)
Clubhouse amenities		(96,824)	(93,812)
Repairs and maintenance expenses		(174,626)	(124,420)
Subscription expenses		(55,087)	(50,913)
Security expenses		(103,423)	(103,070)
Finance costs		(15,010)	(13,321)
Cleaning expenses		(56,249)	(57,353)
Audit and accounting expenses		(28,830)	(19,270)
Other expenses		(211,401)	(203,189)
<b>Surplus before income tax expense</b>		74,447	299,018
Income tax expense		-	-
<b>Surplus after income tax expense for the year</b>	18	74,447	299,018
Other comprehensive income for the year, net of tax		-	-
<b>Total comprehensive income for the year</b>		<u>74,447</u>	<u>299,018</u>

Refer to note 4 for detailed information on restatement of comparatives.

*The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes*

**St George Rowing Club Limited**  
**Statement of financial position**  
**As at 31 March 2017**

	Note	2017 \$	2016 \$ Restated
<b>Assets</b>			
<b>Current assets</b>			
Cash and cash equivalents	7	596,929	385,894
Trade and other receivables	8	37,057	33,593
Inventories	9	33,832	32,427
Other	10	25,247	46,096
Total current assets		<u>693,065</u>	<u>498,010</u>
<b>Non-current assets</b>			
Property, plant and equipment	11	2,020,579	2,165,258
Intangibles	12	210,796	71,046
Total non-current assets		<u>2,231,375</u>	<u>2,236,304</u>
<b>Total assets</b>		<u>2,924,440</u>	<u>2,734,314</u>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Trade and other payables	13	420,757	198,717
Borrowings	14	-	6,570
Employee benefits	15	28,435	77,948
Other	16	75,360	118,761
Total current liabilities		<u>524,552</u>	<u>401,996</u>
<b>Non-current liabilities</b>			
Employee benefits	17	650	7,527
Total non-current liabilities		<u>650</u>	<u>7,527</u>
<b>Total liabilities</b>		<u>525,202</u>	<u>409,523</u>
<b>Net assets</b>		<u>2,399,238</u>	<u>2,324,791</u>
<b>Equity</b>			
Retained surpluses	18	<u>2,399,238</u>	<u>2,324,791</u>
<b>Total equity</b>		<u>2,399,238</u>	<u>2,324,791</u>

Refer to note 4 for detailed information on restatement of comparatives.

*The above statement of financial position should be read in conjunction with the accompanying notes*

**St George Rowing Club Limited**  
**Statement of changes in equity**  
**For the year ended 31 March 2017**

	<b>Retained surpluses \$</b>	<b>Total equity \$</b>
Balance at 1 April 2015	2,025,773	2,025,773
Surplus after income tax expense for the year - restated	299,018	299,018
Other comprehensive income for the year, net of tax	-	-
	<u>299,018</u>	<u>299,018</u>
Total comprehensive income for the year	<u>299,018</u>	<u>299,018</u>
Balance at 31 March 2016	<u><u>2,324,791</u></u>	<u><u>2,324,791</u></u>

Refer to note 4 for detailed information on restatement of comparatives.

	<b>Retained surpluses \$</b>	<b>Total equity \$</b>
Balance at 1 April 2016	2,324,791	2,324,791
Surplus after income tax expense for the year	74,447	74,447
Other comprehensive income for the year, net of tax	-	-
	<u>74,447</u>	<u>74,447</u>
Total comprehensive income for the year	<u>74,447</u>	<u>74,447</u>
Balance at 31 March 2017	<u><u>2,399,238</u></u>	<u><u>2,399,238</u></u>

*The above statement of changes in equity should be read in conjunction with the accompanying notes*



**St George Rowing Club Limited**  
**Statement of cash flows**  
**For the year ended 31 March 2017**

	Note	2017 \$	2016 \$
<b>Cash flows from operating activities</b>			
Receipts from customers (inclusive of GST)		4,338,060	4,357,507
Payments to suppliers and employees (inclusive of GST)		(3,823,612)	(3,785,052)
Interest received		3,534	4,287
Rent received		64,836	64,303
Finance costs		(15,010)	(13,321)
		<u>567,808</u>	<u>627,724</u>
Net cash from operating activities			
<b>Cash flows from investing activities</b>			
Payments for property, plant and equipment	11	(221,086)	(761,440)
Payments for intangibles	12	(139,750)	-
Proceeds from disposal of property, plant and equipment		10,633	-
		<u>(350,203)</u>	<u>(761,440)</u>
Net cash used in investing activities			
<b>Cash flows from financing activities</b>			
Proceeds from borrowings		-	26,719
Repayment of borrowings		(6,570)	(112,486)
		<u>(6,570)</u>	<u>(85,767)</u>
Net cash used in financing activities			
Net increase/(decrease) in cash and cash equivalents		211,035	(219,483)
Cash and cash equivalents at the beginning of the financial year		385,894	605,377
		<u>596,929</u>	<u>385,894</u>
Cash and cash equivalents at the end of the financial year	7	<u><u>596,929</u></u>	<u><u>385,894</u></u>

*The above statement of cash flows should be read in conjunction with the accompanying notes*

**St George Rowing Club Limited**  
**Notes to the financial statements**  
**31 March 2017**

**Note 1. General information**

The financial statements cover St George Rowing Club Limited as an individual entity. The financial statements are presented in Australian dollars, which is St George Rowing Club Limited's functional and presentation currency.

St George Rowing Club Limited is a not-for-profit unlisted public company limited by guarantee.

The financial statements were authorised for issue, in accordance with a resolution of directors, on 23 May 2017. The directors have the power to amend and reissue the financial statements.

**Note 2. Significant accounting policies**

The principal accounting policies adopted in the preparation of the financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

**New or amended Accounting Standards and Interpretations adopted**

The entity has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

**Basis of preparation**

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements and Interpretations issued by the Australian Accounting Standards Board ('AASB') and the Corporations Act 2001, as appropriate for not-for profit oriented entities.

*Historical cost convention*

The financial statements have been prepared under the historical cost convention, except for, where applicable, the revaluation of available-for-sale financial assets, financial assets and liabilities at fair value through profit or loss, investment properties, certain classes of property, plant and equipment and derivative financial instruments.

*Critical accounting estimates*

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Club's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 3.

**Comparatives**

Certain comparative figures have been reclassified to conform to the current year's presentation.

**Revenue recognition**

Revenue is recognised when it is probable that the economic benefit will flow to the entity and the revenue can be reliably measured. Revenue is measured at the fair value of the consideration received or receivable.

*Sale of goods*

Revenue from the sale of goods comprises of revenue earned from the provision of food, beverage and other goods and is recognised (net of rebates, returns, discounts and other allowances) on the point of delivery as this corresponds to the transfer of significance risks and rewards of ownership of the goods.

*Rendering of services*

Rendering of services revenue is measured by reference to the stage of completion of the transaction.

*Rent revenue*

Rent revenue from operating leases is recognised on a straight-line basis over the term of the relevant lease.

*Membership revenue*

Membership revenue is recognised on a proportional basis over the period of the membership.

**Note 2. Significant accounting policies (continued)**

*Interest*

Interest revenue is recognised as interest accrues using the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period using the effective interest rate, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

*Other revenue*

Other revenue is recognised when it is received or when the right to receive payment is established.

**Income tax**

The directors are of the opinion that the Club is exempt from income tax pursuant to Section 50-45 of the Income Tax Assessment Act 1997.

**Current and non-current classification**

Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

An asset is classified as current when: it is either expected to be realised or intended to be sold or consumed in the entity's normal operating cycle; it is held primarily for the purpose of trading; it is expected to be realised within 12 months after the reporting period; or the asset is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current.

A liability is classified as current when: it is either expected to be settled in the entity's normal operating cycle; it is held primarily for the purpose of trading; it is due to be settled within 12 months after the reporting period; or there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

**Cash and cash equivalents**

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

**Trade and other receivables**

Trade receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment. Trade receivables are generally due for settlement within 30 days.

Collectability of trade receivables is reviewed on an ongoing basis. Debts which are known to be uncollectable are written off by reducing the carrying amount directly. A provision for impairment of trade receivables is raised when there is objective evidence that the entity will not be able to collect all amounts due according to the original terms of the receivables. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation and default or delinquency in payments (more than 60 days overdue) are considered indicators that the trade receivable may be impaired. The amount of the impairment allowance is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. Cash flows relating to short-term receivables are not discounted if the effect of discounting is immaterial.

Other receivables are recognised at amortised cost, less any provision for impairment.

**Inventories**

Stock on hand is stated at the lower of cost and net realisable value. Cost comprises of purchase and delivery costs, net of rebates and discounts received or receivable.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

**Property, plant and equipment**

Property, plant and equipment is stated at historical cost less accumulated depreciation and impairment. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

**Note 2. Significant accounting policies (continued)**

Depreciation is calculated on a straight-line basis to write off the net cost of each item of property, plant and equipment over their expected useful lives as follows:

Leasehold improvements	10-20 years
Plant, furniture and fittings	3-15 years
Motor vehicles	4 years
Boats and rowing equipment	2-10 years
Poker machines	3-5 years

The residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each reporting date.

Leasehold improvements and plant and equipment under lease are depreciated over the unexpired period of the lease or the estimated useful life of the assets, whichever is shorter.

An item of property, plant and equipment is derecognised upon disposal or when there is no future economic benefit to the entity. Gains and losses between the carrying amount and the disposal proceeds are taken to profit or loss. Any revaluation surplus reserve relating to the item disposed of is transferred directly to retained profits.

**Intangible assets**

Intangible assets acquired as part of a business combination, other than goodwill, are initially measured at their fair value at the date of the acquisition. Intangible assets acquired separately are initially recognised at cost. Indefinite life intangible assets are not amortised and are subsequently measured at cost less any impairment. Finite life intangible assets are subsequently measured at cost less amortisation and any impairment. The gains or losses recognised in profit or loss arising from the derecognition of intangible assets are measured as the difference between net disposal proceeds and the carrying amount of the intangible asset. The method and useful lives of finite life intangible assets are reviewed annually. Changes in the expected pattern of consumption or useful life are accounted for prospectively by changing the amortisation method or period.

Poker machine entitlements are not amortised. Instead poker machines entitlements are tested for impairment annually or more frequently if events or changes in circumstances indicate that it might be impaired, and are carried at cost less accumulated impairment issues.

**Leases**

The determination of whether an arrangement is or contains a lease is based on the substance of the arrangement and requires an assessment of whether the fulfilment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset.

A distinction is made between finance leases, which effectively transfer from the lessor to the lessee substantially all the risks and benefits incidental to the ownership of leased assets, and operating leases, under which the lessor effectively retains substantially all such risks and benefits.

Finance leases are capitalised. A lease asset and liability are established at the fair value of the leased assets, or if lower, the present value of minimum lease payments. Lease payments are allocated between the principal component of the lease liability and the finance costs, so as to achieve a constant rate of interest on the remaining balance of the liability.

Leased assets acquired under a finance lease are depreciated over the asset's useful life or over the shorter of the asset's useful life and the lease term if there is no reasonable certainty that the entity will obtain ownership at the end of the lease term.

Operating lease payments, net of any incentives received from the lessor, are charged to profit or loss on a straight-line basis over the term of the lease.

**Note 2. Significant accounting policies (continued)**

**Impairment of non-financial assets**

Goodwill and other intangible assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired. Other non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Recoverable amount is the higher of an asset's fair value less costs of disposal and value-in-use. The value-in-use is the present value of the estimated future cash flows relating to the asset using a pre-tax discount rate specific to the asset or cash-generating unit to which the asset belongs. Assets that do not have independent cash flows are grouped together to form a cash-generating unit.

**Trade and other payables**

These amounts represent liabilities for goods and services provided to the entity prior to the end of the financial year and which are unpaid. Due to their short-term nature they are measured at amortised cost and are not discounted. The amounts are unsecured and are usually paid within 30 days of recognition.

**Borrowings**

Loans and borrowings are initially recognised at the fair value of the consideration received, net of transaction costs. They are subsequently measured at amortised cost using the effective interest method.

Where there is an unconditional right to defer settlement of the liability for at least 12 months after the reporting date, the loans or borrowings are classified as non-current.

**Finance costs**

Finance costs attributable to qualifying assets are capitalised as part of the asset. All other finance costs are expensed in the period in which they are incurred.

**Employee benefits**

*Short-term employee benefits*

Liabilities for wages and salaries, including non-monetary benefits, annual leave and long service leave expected to be settled wholly within 12 months of the reporting date are measured at the amounts expected to be paid when the liabilities are settled.

*Other long-term employee benefits*

The liability for annual leave and long service leave not expected to be settled within 12 months of the reporting date are measured at the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

**Goods and Services Tax ('GST') and other similar taxes**

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the tax authority. In this case it is recognised as part of the cost of the acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the tax authority is included in other receivables or other payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the tax authority, are presented as operating cash flows.

Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the tax authority.

**Note 3. Critical accounting judgements, estimates and assumptions**

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

*Provision for impairment of receivables*

The provision for impairment of receivables assessment requires a degree of estimation and judgement. The level of provision is assessed by taking into account the recent sales experience, the ageing of receivables, historical collection rates and specific knowledge of the individual debtor's financial position.

*Estimation of useful lives of assets*

The entity determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

*Goodwill and other indefinite life intangible assets*

The entity tests annually, or more frequently if events or changes in circumstances indicate impairment, whether goodwill and other indefinite life intangible assets have suffered any impairment, in accordance with the accounting policy stated in note 2. The recoverable amounts of cash-generating units have been determined based on value-in-use calculations. These calculations require the use of assumptions, including estimated discount rates based on the current cost of capital and growth rates of the estimated future cash flows.

*Impairment of non-financial assets other than goodwill and other indefinite life intangible assets*

The entity assesses impairment of non-financial assets other than goodwill and other indefinite life intangible assets at each reporting date by evaluating conditions specific to the entity and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions.

*Employee benefits provision*

As discussed in note 2, the liability for employee benefits expected to be settled more than 12 months from the reporting date are recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

**Note 4. Restatement of comparatives**

*Correction of error*

Subsequent to the release of the 31 March 2016 financial report the board of directors identified an error in the measurement and disclosure of employee entitlements. This error resulted in the restatement of the following line items for the year ended 31 March 2016:

- Employee benefits expense increased by \$7,500; and
- Other current payables and accruals increased by \$7,500.

Subsequent to the release of the 31 March 2016 financial report the board of directors identified an error in the disclosure of the Club's income and expenditure. These errors resulted in the restatement of the following line items for the year ended 31 March 2016:

- Revenue decreased by \$15,621; and
- Entertainment, marketing and promotional costs decreased by \$3,621; and
- Other expenses decreased by \$12,000.

**St George Rowing Club Limited**  
**Notes to the financial statements**  
**31 March 2017**

**Note 4. Restatement of comparatives (continued)**

*Statement of profit or loss and other comprehensive income*

<b>Extract</b>	<b>2016</b> <b>\$</b> <b>Reported</b>	<b>\$</b> <b>Adjustment</b>	<b>2016</b> <b>\$</b> <b>Restated</b>
<b>Revenue</b>	4,030,590	(15,621)	4,014,969
<b>Expenses</b>			
Entertainment, marketing and promotional costs	(243,344)	3,621	(239,723)
Employee benefits expenses	(1,203,886)	(7,500)	(1,211,386)
Other expenses	(215,189)	12,000	(203,189)
<b>Surplus before income tax expense</b>	306,518	(7,500)	299,018
Income tax expense	-	-	-
<b>Surplus after income tax expense for the year</b>	306,518	(7,500)	299,018
Other comprehensive income for the year, net of tax	-	-	-
<b>Total comprehensive income for the year</b>	<u>306,518</u>	<u>(7,500)</u>	<u>299,018</u>

*Statement of financial position at the end of the earliest comparative period*

<b>Extract</b>	<b>2016</b> <b>\$</b> <b>Reported</b>	<b>\$</b> <b>Adjustment</b>	<b>2016</b> <b>\$</b> <b>Restated</b>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Trade and other payables	191,217	7,500	198,717
Total current liabilities	<u>394,496</u>	<u>7,500</u>	<u>401,996</u>
<b>Total liabilities</b>	<u>402,023</u>	<u>7,500</u>	<u>409,523</u>
<b>Net assets</b>	<u>2,332,291</u>	<u>(7,500)</u>	<u>2,324,791</u>

**St George Rowing Club Limited**  
**Notes to the financial statements**  
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**Note 5. Revenue**

	<b>2017</b>	<b>2016</b>
	<b>\$</b>	<b>\$</b>
<i>Sales revenue</i>		
Bar sales	844,216	747,337
Catering sales	995,919	869,791
Poker machine net clearances	1,496,341	1,641,394
Function revenue	460,767	440,377
Boatshed revenue	36,460	35,865
Tobacco and vending machine sales	25,412	23,456
Commissions received	81,056	81,070
Membership revenue	50,913	59,828
Raffle revenue	12,891	12,375
	<u>4,003,975</u>	<u>3,911,493</u>
<i>Other revenue</i>		
Rent	64,836	64,303
Gain on sale of assets	3,612	-
Other revenue	31,427	39,173
	<u>99,875</u>	<u>103,476</u>
Revenue	<u><u>4,103,850</u></u>	<u><u>4,014,969</u></u>

**Note 6. Other income**

	<b>2017</b>	<b>2016</b>
	<b>\$</b>	<b>\$</b>
Interest received	<u>3,534</u>	<u>4,681</u>

**Note 7. Current assets - cash and cash equivalents**

	<b>2017</b>	<b>2016</b>
	<b>\$</b>	<b>\$</b>
Cash on hand and at bank	<u>596,929</u>	<u>385,894</u>

**Note 8. Current assets - trade and other receivables**

	<b>2017</b>	<b>2016</b>
	<b>\$</b>	<b>\$</b>
Trade receivables	53,101	23,463
Less: Provision for impairment of receivables	(26,501)	-
	<u>26,600</u>	<u>23,463</u>
Other receivables	<u>10,457</u>	<u>10,130</u>
	<u><u>37,057</u></u>	<u><u>33,593</u></u>



**St George Rowing Club Limited**  
**Notes to the financial statements**  
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**Note 9. Current assets - inventories**

	<b>2017</b>	<b>2016</b>
	<b>\$</b>	<b>\$</b>
Stock on hand - at cost	<u>33,832</u>	<u>32,427</u>

**Note 10. Current assets - other**

	<b>2017</b>	<b>2016</b>
	<b>\$</b>	<b>\$</b>
Prepayments	25,247	24,772
Other deposits	-	21,324
	<u>25,247</u>	<u>46,096</u>

**Note 11. Non-current assets - property, plant and equipment**

	<b>2017</b>	<b>2016</b>
	<b>\$</b>	<b>\$</b>
Leasehold improvements - at cost	1,504,825	1,504,825
Less: Accumulated depreciation	(391,356)	(302,585)
	<u>1,113,469</u>	<u>1,202,240</u>
COMO Boatshed improvements - at cost	94,991	91,227
Less: Accumulated depreciation	(91,303)	(91,227)
	<u>3,688</u>	<u>-</u>
Plant, furniture and fittings - at cost	1,288,226	1,166,802
Less: Accumulated depreciation	(876,315)	(762,134)
	<u>411,911</u>	<u>404,668</u>
Motor vehicles - at cost	53,019	53,019
Less: Accumulated depreciation	(30,035)	(18,466)
	<u>22,984</u>	<u>34,553</u>
Boats and rowing equipment - at cost	813,829	794,805
Less: Accumulated depreciation	(642,864)	(625,704)
	<u>170,965</u>	<u>169,101</u>
Poker machines - at cost	1,301,017	1,246,828
Less: Accumulated depreciation	(1,003,455)	(892,132)
	<u>297,562</u>	<u>354,696</u>
	<u>2,020,579</u>	<u>2,165,258</u>

**St George Rowing Club Limited**  
**Notes to the financial statements**  
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**Note 11. Non-current assets - property, plant and equipment (continued)**

*Reconciliations*

Reconciliations of the written down values at the beginning and end of the current financial year are set out below:

	Leasehold Improvements	Plant, furniture and fittings	Motor vehicles	Boats and rowing equipment	Poker machines	Total
	\$	\$	\$	\$	\$	\$
Balance at 1 April 2016	1,202,240	404,668	34,553	169,101	354,696	2,165,258
Additions	3,781	121,539	-	41,872	75,218	242,410
Disposals	-	-	-	(1,771)	(5,250)	(7,021)
Depreciation expense	(88,864)	(114,296)	(11,569)	(38,237)	(127,102)	(380,068)
Balance at 31 March 2017	<u>1,117,157</u>	<u>411,911</u>	<u>22,984</u>	<u>170,965</u>	<u>297,562</u>	<u>2,020,579</u>

*Property, plant and equipment secured under finance leases*

Refer to note 21 for further information on property, plant and equipment secured under finance leases.

*Core and Non-Core Property*

The land and buildings at 1 Levey Street, Wollie Creek, NSW 2305 are considered Core Property of the Club.

**Note 12. Non-current assets - intangibles**

	<b>2017</b>	<b>2016</b>
	\$	\$
Poker machines entitlements	<u>210,796</u>	<u>71,046</u>

*Reconciliations*

Reconciliations of the written down values at the beginning and end of the current financial year are set out below:

	Poker Machine Entitlements	Total
	\$	\$
Balance at 1 April 2016	71,046	71,046
Additions	<u>139,750</u>	<u>139,750</u>
Balance at 31 March 2017	<u>210,796</u>	<u>210,796</u>

*Poker machine entitlements*

At the end of the reporting period the Club assessed the recoverable amount of poker machine entitlements based on the value in use methodology. The Club calculates the carrying amount by using discounted future cash flows from poker machines (excluding GST) over a five year period per machine. The value in use recoverable amount for each entitlement is calculated by dividing the total value of the entitlement with the actual number of entitlements. The discounted cash flow per machine was in excess of the carrying value and accordingly no impairment losses were recognised.

**St George Rowing Club Limited**  
**Notes to the financial statements**  
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**Note 13. Current liabilities - trade and other payables**

	<b>2017</b>	<b>2016</b>
	<b>\$</b>	<b>\$</b>
Trade payables	142,205	68,846
Poker machine duty	11,235	16,047
BAS payable	191,344	26,514
Other payables and accruals	75,973	87,310
	<u>420,757</u>	<u>198,717</u>

**Note 14. Current liabilities - borrowings**

	<b>2017</b>	<b>2016</b>
	<b>\$</b>	<b>\$</b>
Lease liability	-	6,570
	<u>-</u>	<u>6,570</u>

*Total secured liabilities*

The total secured current liabilities are as follows:

	<b>2017</b>	<b>2016</b>
	<b>\$</b>	<b>\$</b>
Lease liability	-	6,570
	<u>-</u>	<u>6,570</u>

*Assets pledged as security*

The lease liabilities are effectively secured as the rights to the leased assets, recognised in the statement of financial position, revert to the lessor in the event of default.

**Note 15. Current liabilities - employee benefits**

	<b>2017</b>	<b>2016</b>
	<b>\$</b>	<b>\$</b>
Annual leave	21,006	32,207
Long service leave	7,429	45,741
	<u>28,435</u>	<u>77,948</u>

**Note 16. Current liabilities - other**

	<b>2017</b>	<b>2016</b>
	<b>\$</b>	<b>\$</b>
Deposits received	5,232	25,518
Revenue received in advance	46,058	79,411
Membership subscriptions received in advance	24,070	13,832
	<u>75,360</u>	<u>118,761</u>

**St George Rowing Club Limited**  
**Notes to the financial statements**  
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**Note 17. Non-current liabilities - employee benefits**

	2017 \$	2016 \$
Long service leave	650	7,527

**Note 18. Equity - retained surpluses**

	2017 \$	2016 \$
Retained surpluses at the beginning of the financial year	2,324,791	2,025,773
Surplus after income tax expense for the year	74,447	299,018
Retained surpluses at the end of the financial year	2,399,238	2,324,791

**Note 19. Key management personnel disclosures**

*Compensation*

The aggregate compensation made to directors and other members of key management personnel of the Club is set out below:

	2017 \$	2016 \$
Aggregate compensation	261,547	253,818

Other Key General Management Personnel

The following persons also had authority and responsibility for planning, directing and controlling the activities of the Club, directly or indirectly during the financial year.

Tony Lycakis - General Manager (left during the financial year)  
 Lyndal Talarico - Secretary Manager (previously Operations Manager)  
 Dimitra Kiriakopoulos - Operations Manager (appointed 24 January 2017)

**Note 20. Contingent liabilities**

The Club has given the following bank guarantees:

	2017 \$	2016 \$
Rockdale City Council Footpath Protection	6,000	6,000
TAB	5,000	5,000
	11,000	11,000

**St George Rowing Club Limited**  
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**Note 21. Commitments**

	2017 \$	2016 \$
<i>Lease commitments - operating</i>		
Committed at the reporting date but not recognised as liabilities, payable:		
Within one year	105,037	104,419
One to five years	420,149	417,673
More than five years	804,495	913,660
	<u>1,329,681</u>	<u>1,435,752</u>
<i>Lease commitments - finance</i>		
Committed at the reporting date and recognised as liabilities, payable:		
Within one year	-	6,570
	<u>-</u>	<u>6,570</u>

Operating lease commitments includes contracted amounts for the Clubhouse land and car park, and the COMO boatshed under non-cancellable operating leases expiring in 2029 and 2028 respectively. These leases have escalation clauses and payments will increase annually in line with the consumer price index.

**Note 22. Related party transactions**

*Key management personnel*

Disclosures relating to key management personnel are set out in note 19.

*Transactions with related parties*

The following transactions occurred with related parties:

	2017 \$	2016 \$
Director training, meals and refreshments	<u>6,294</u>	<u>4,710</u>

*Receivable from and payable to related parties*

There were no trade receivables from or trade payables to related parties at the current and previous reporting date.

*Loans to/from related parties*

There were no loans to or from related parties at the current and previous reporting date.

*Terms and conditions*

All transactions were made on normal commercial terms and conditions and at market rates.

**Note 23. Events after the reporting period**

No matter or circumstance has arisen since 31 March 2017 that has significantly affected, or may significantly affect the entity's operations, the results of those operations, or the entity's state of affairs in future financial years.

**St George Rowing Club Limited**  
**Directors' declaration**  
**31 March 2017**

In the directors' opinion:

- the attached financial statements and notes comply with the Australian Accounting Standards - Reduced Disclosure Requirements, the Corporations Regulations 2001 and other mandatory professional reporting requirements;
- the attached financial statements and notes give a true and fair view of the Club's financial position as at 31 March 2017 and of its performance for the financial year ended on that date; and
- there are reasonable grounds to believe that the Club will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of directors made pursuant to section 295(5)(a) of the Corporations Act 2001.

On behalf of the directors



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Stephen Irons  
Director

23 May 2017